

1995
PUBLIC POLICY GRANTS

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ORGANIZATION	TOTAL	CONTACT	NOTES
Acton Institute for the Study of Religion and Liberty	10,000	Marden	
Alabama New South Coalition	500	Flournoy	
ALEC	21,000	Flournoy	Share of industry contribution - paid through C & B
Alexis De Tocqueville*	75,000	Marden	Likely 75K split b/t Corp., USA and WRA
America-European Community Association	150,000	Whist/Burrell	
American Civil Liberties Foundation	75,000	Slavitt	
American Enterprise Institute for Public Policy Research*	10,000	Marden	
American Legislative Exchange Council	167,627	Miller	
Americans for Tax Reform Foundation**	130,000	Marden	50K corp. dues, 80K cont. split b/t Corp. and USA.
Association for California Tort Reform	50,000	Flournoy	
Atlantic Council of the United States	5,000	Burrell	
Atlas Economic Research Foundation*	375,000	Borelli, Marden, Slavitt	100K Tobacco Issues Mgt., \$275K from T. Borelli.
ATRA Δ	1,800,000	Flournoy	1.7 M is PM share of industry cont. paid through C&B
ATRA-CALA (California)	70,000	Flournoy	
ATRA-CALA (Texas)	70,000	Flournoy	
Barry Goldwater Institute for Public Policy Research	5,000	Marden, Slavitt	5K split b/t Corp. and USA.
BIPEC	5,000	Flournoy	
Business Leadership Council	25,000	Marden	Corporate dues.
Business Roundtable, The	75,500	Marden	Corporate dues.
California Chamber of Commerce	50,000	Flournoy	
California Manufacturers Association	49,500	Flournoy	
Capital Research Center	50,000	Marden, Slavitt	50K cont. split b/t Corp. and USA
Cato Institute	150,000	Borelli, Marden, Slavitt	125K Corp., 25K USA contributions
Center for Democracy	25,000	Flournoy	

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Center for Foreign Journalists (Arthur F. Burns Fellowship)	5,000	Kaplan	
Center for National Policy	25,000	Flournoy	
Center for Peace & Freedom	10,000	Marden	
Center for the Study of Popular Culture	10,000	Marden	10K cont to be split b/t Corp. and USA.
Chamber of Commerce of the U.S.	50,000	Marden	Corporate dues
Citizens for a Sound Economy Foundation*Δ	772,888	Flournoy, Marden, Nicoli	135K is PM share of industry cont. (Pd through C&B)
Citizens' Research Foundation Univ. of Southern CA	7,000	Marden, Nelson	
Claremont Institute*	25,000	Marden	Likely 25K split b/t Corp. and USA
Competitive Enterprise Institute*	200,000	Borelli, Marden	
Conference Board, The	60,000	Marden	Corporate Library
Congressional Fire Services Institute	2,000	Slavitt	Issues management (10 tickets to annual dinner)
Consumer Alert, Inc.*	15,000	Marden	
Defenders of Property Rights	30,000	Slavitt	Issues management cont.
Education and Research Institute	60,000	Borelli, Marden	60K cont. split b/t Corp. and USA
Education TV of South Carolina	300,000	Borelli	
Foreign Policy Association	17,000	Burrell	
Foreign Press Association Scholarship Fund Inc.	5,050	Kaplan	
Free Congress Foundation	500,000	Borelli, Marden	
Freedom of Expression Foundation	10,000	Slavitt	Issues Management. (Print & Dist. support for book)
Frontiers of Freedom	10,000	Marden	
George Mason University School of Law	85,000	Borelli, Marden	10K R.Marden and 75K T. Borelli
Grand Central Partnership	90,220	Marden	Property tax assess. and 7.5K for First Nt. NY
Grocery Manufacturers of America	583,000	Marden	Corporate dues
Heartland Institute	65,000	Marden	50K cont. split b/t Corp. and USA, 10K KF and 5K RM

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Heritage Foundation	50,000	Marden	50K cont. split b/t Corp. and USA
Hudson Institute*	25,000	Marden	Likely 25K split b/t Corp. and USA
Illinois Chamber of Commerce	5,000	Flournoy	
Illinois Civil Justice League	10,000	Flournoy	
Illinois Manufacturers	10,000	Flournoy	
IMPAC - Mississippi	2,500	Flournoy	
Independent Institute	5,000	Crawford	Paid in '94 to support activities in '95
Individual Rights Foundation*	10,000	Marden	
Institute for Contemporary Studies	10,000	Marden	
Institute for Justice	20,000	Marden	
Institute for Research on the Economics of Taxation	80,000	Marden	80K cont. split b/t Corp. and USA.
Institute on Taxation and Economics Policy	80,000	Marden, Reese, Slavitt	80K cont. split b/t Corp. and USA
Instituto Cultural Ludwig von Mises	10,000	Marden	
International Advertising Assoc. Education Prgm. Inc.	20,000	Slavitt	Issues management (May 3 seminar)
International Research & Exchanges Board (IREX)	63,000	Burrell	
International Tax and Investment Center	10,000	Burrell	
Korea Society	10,000	Kaplan	
Lawyers for Civil Justice - Washington, DC	7,500	Flournoy	
Libertad, Inc.	150,000	Whist/Burrell	
Louisiana Association of Business & Industry	35,000	Flournoy	
Louisiana Business League	10,000	Flournoy	
LULAC Foundation, Inc.	12,500	Gomez	
M-Fair (Mississippi)	25,000	Flournoy	
Mackinac Center for Public Policy	10,000	Marden	

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Manhattan Institute for Policy Research*	25,000	Marden	Likely 25K split b/t Corp. and USA
Media Institute*	85,000	Gomez, Slavitt	USA -30K and 25 K cont.
Mexican American State Legislators Policy Institute, Inc.	10,000	Gomez	
Michigan State University/James Madison College	31,500	Marden, Slavitt	1.5K Tobacco Issues Management
Mississippi Progress Political Action Committee	31,200	Flournoy	
National Association of Hispanic Journalists	3,535	Gomez	
National Association of Manufacturers	130,000	Marden	Corporate dues
National Bureau of Economic Research, Inc.	10,000	Marden	
National Center for Policy Analysis (NCPA)	60,000	Marden	35K Corp, 25K USA contributions
National Center for Public Policy Research	50,000	Borelli, Gomez	
National Democratic Institute (NDI)	7,500	Flournoy	
National Democratic Institute for International Affairs	20,000	Flournoy	
National Environmental Policy Institute	30,000	Borelli	
National Policy Forum	100,000	Collamore, Marden	
National Puerto Rican Coalition, Inc.	40,000	Gomez	
National Taxpayers Union Foundation	50,000	Crawford	Paid in '94 to support activities in '95
NAW Product Liability Fund-TPLA	25,000	Flournoy	
New York Chamber of Commerce and Industry	62,500	Marden	Corporate dues
New York City Partnership	87,500	Marden	
New York Society for International Affairs	70,000	Whist/Burrell	
Pacific Legal Foundation	21,000	Marden	20K split b/t Corp. and Mission. 1K RM
Pacific Research Center for Public Policy	53,500	Marden	50K cont. split b/t Corp. and USA. 3,500 out of RM
Parks & Wildlife Foundation (Texas)	100,000	Flournoy	100K split b/t Corp., USA and Contributions
Pioneer Institute for Public Policy Research	1,500	Marden	USA contributions

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Police Research and Education Project	25,000	Slavitt	
Product Liability Coordinating Committee	50,000	Flournoy	
Progress and Freedom Foundation, The	110,000	Borelli, Marden	
Progressive Foundation, Inc.	100,000	Flournoy	
Public Affairs Research Council (Louisiana)	1,000	Flournoy	
Reason Foundation	25,000	Borelli, Marden, Slavitt	25K cont. split b/t Corp. and USA.
State Policy Network*	10,000	Marden, Slavitt	
Tax Foundation	80,000	Marden, Slavitt	80K split b/t Corp and USA.
Tax Research Analysis Center	5,000	Slavitt	
Texans for Lawsuit Reform	15,000	Flournoy	
Texas Association of Business	50,000	Flournoy	
Texas Chamber of Commerce	25,000	Flournoy	
Texas Civil Justice League	49,000	Flournoy	Share of industry contribution-paid through C&B
Texas Research League	25,000	Flournoy	
The Countdown Foundation/EPA Watch	50,000	Borelli, Marden	(Aka Amer. Policy Foundation) Split b/t Corp and USA
Washington Legal Foundation	250,000	Marden, Nicoli	
Washington Univ. Ctr. for the Study of American Business	35,000	Marden	
World Press Institue	11,000	Kaplan	
TOTAL	9,072,520		

Notes:

* Estimate based on submissions.

** Pending additional 9K/mo. for FDA communications effort

Δ Targeted project

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